



**EDUCATION - Areas of agreement:**

- Need to better understand regional school capacity and needs
- Recognize school choice
- Devens Existing Educational Institutions:
  - Ayer-Shirley Middle School
  - Parker Charter School (7-12)
  - Shriver Job Corps (GED, trade School)
  - Applewild PreSchool
  - Daycare Special Needs Schools (Applebury, Sevens Hills/Aspire)

**EDUCATION - Challenges depending on scenario:**

- School funding
- Operating School District vs Non-operating School District

**POLICE - Areas of agreement:**

- Regional Services can work (Ayer and Shirley and Emergency Regional Dispatch Center in Devens serving Harvard)
- Need for a high level of staffing to accommodate the unique and diverse nature of Devens

**POLICE - Challenges depending on scenario:**

- State vs. local
- Budget impacts
- Need for coordination between local, state, and federal entities within Devens

**FIRE - Areas of agreement:**

- Diversity of specialized industries in Devens requires unique training and knowledge.
- Future growth impacting need for additional training and services
- Need for coordination between local, state, and federal entities within Devens

**FIRE - Challenges depending on scenario:**

- Mutual Aid (current benefit, but also a challenge depending on scenario)
- Staffing and budget impacts
- Professional vs volunteer
- Devens as an EPA Superfund Site (UXO, Brownfields)

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**Notes:**

1. *A key consideration in reviewing and comparing each of the scenarios for areas of agreement and challenges is the regional nature of Devens redevelopment. This has been key to successful redevelopment and should be considered as a key goal in any redevelopment scenario.*
2. *It is important to understand the unique structure of development within the Devens Regional Enterprise Zone and the fact that Devens is roughly 95% business and 5% residential. With the exception of the status quo scenario, creating a new town or resuming jurisdiction may require unique approaches to Administration, Open Space and Recreation, and Social Services (and all matrix items).*